MORITO CO.,LTD Prime Market of TSE : 9837 Presentation Materials for the First Quarter of Fiscal Year Ended November 30, 2022, Financial Results

April 2022



1. FY2022.11 1Q Financial Results

2. FY2022.11 1Q Business Overview

3. Business Topics

4. Shareholder Returns

FY2022 1Q Highlights

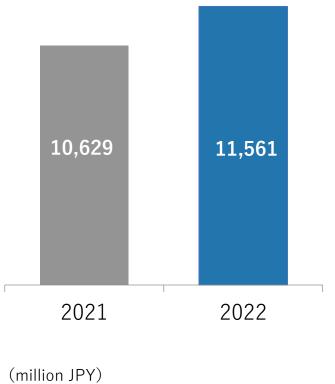
- Remained affected by automakers' production cutbacks and stoppages due to semiconductor shortages, soaring raw material prices and procurement difficulties, delays in overseas transportation, and rising transportation costs.
- Apparel business for medical wear and working wear remained firm.
- In a YoY comparison, net sales +8%, operating profit +28%, net income +55%.
- 1Q net sales, operating profit, ordinary profit, and net income hit all-time highs since the start of quarterly disclosure.

FY2022 1Q Summary of Financial Results

	2021 1Q	2022 1Q	Increase/ Decrease	Y/Y
Net sales	10,629	11,561	+932	+8.8%
Gross profit	2,795	3,058	+263	+9.4%
Gross profit ratio	26.3%	26.5%		
Cost	2,321	2,448	+127	+5.4%
Cost ratio	21.8%	21.2%		
Operating profit	473	610	+137	+28.9%
Operating profit ratio	4.5%	5.3%		
Ordinary profit	485	655	+170	+35.0%
Ordinary profit ratio	4.6%	5.7%		
Net income	288	449	+161	+55.6%
Net income ratio	2.7%	3.9%		

2022FY 1Q Net Sales

Net sales : 11,561 million JPY Y/Y: +932 million JPY (+8.8%) Although the transportation business has been affected by the semiconductor shortage, the apparel business has grown in Japan and overseas. **Japan 7 912 million IPY**



Japan	7,9	12 m	illion J	PY	,	
			/	/		

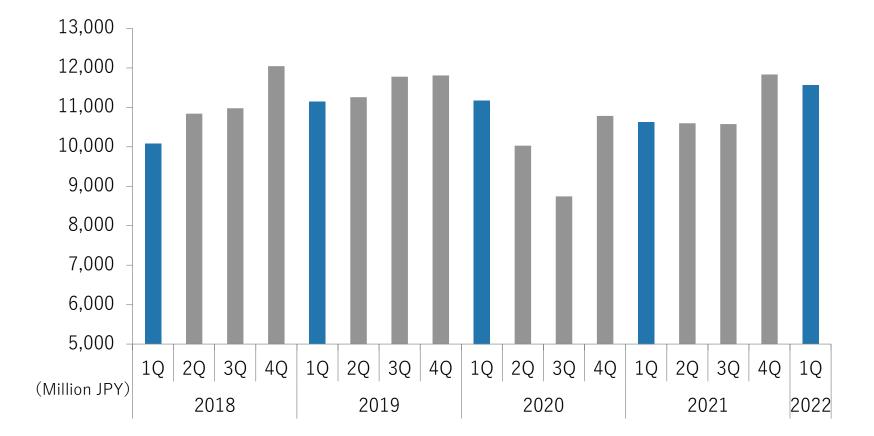
Y/Y +565 million JPY (+7.7%)

Asia 2,212 million JPY Y/Y +129 million JPY (+6.2%)

Europe & the U.S. 1,436 million JPY Y/Y +238 million JPY (+19.9%)

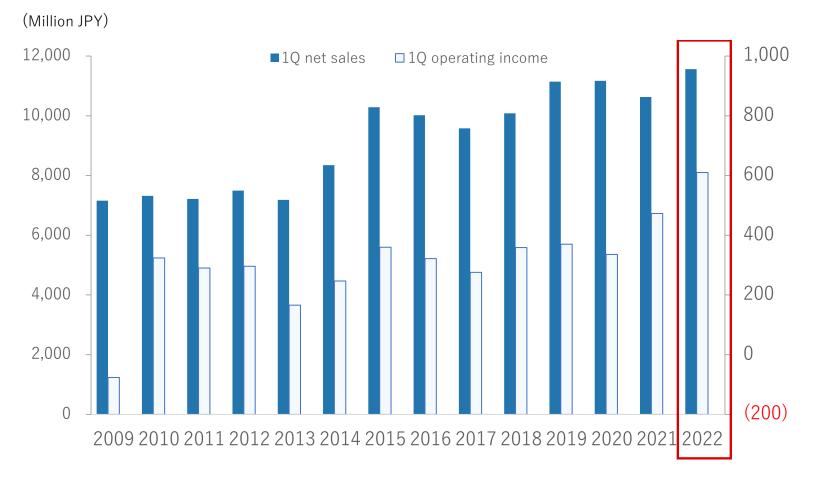
2022FY 1Q Quarterly Financial Trends

FY2022 1Q net sales was higher than FY2019 1Q when there was no COVID-19.



FY2022 1Q Quarterly Financial Trends

FY2022 1Q net sales and operating profit were the highest firstquarter results since the start of quarterly disclosure.



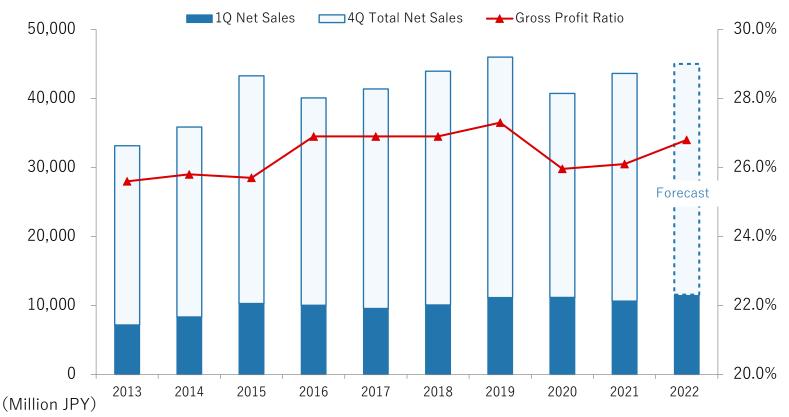
FY2022 1Q Gross Profit

Gross profit: 3,058 million JPY Y/Y: +263 million JPY (+9.4%) Increase in net sales Improvement of profit ratio

				2021 1Q	2022 1Q	Increase/ Decrease	Y/Y
			Net sales	10,629	11,561	+932	+8.8%
			Gross profit	2,795	3,058	+263	+9.4%
2,795	,795 3,058	3,058	Gross profit ratio	26.3%	26.5%		
			Cost	2,321	2,448	+127	+5.4%
			Operating profit	473	610	+137	+28.9%
		Ordinary profit	485	655	+170	+35.0%	
2021	2022	I	Net income	288	449	+161	+55.6%

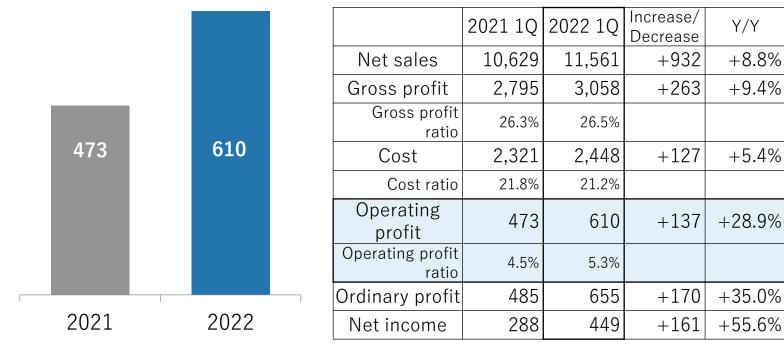
FY2022 1Q Trends in Net Sales & Gross Profit Ratio

Despite soaring raw material prices and transportation costs, a certain level of gross profit ratio has been maintained by price pass-through.



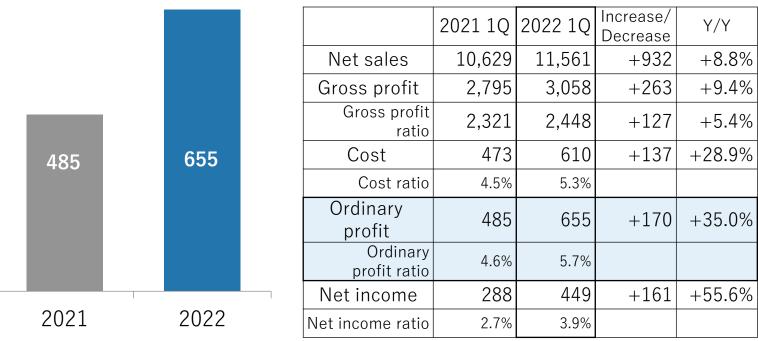
FY2022 1Q Operating Profit

Operating profit: 610 million JPY Y/Y: +137 million JPY (+28.9%) Increase in gross profit ratio Decrease of cost



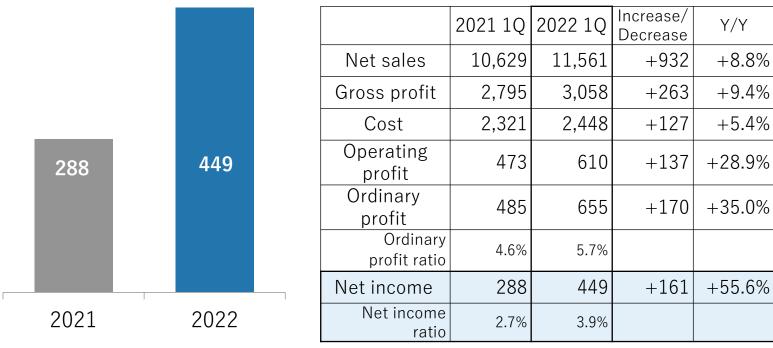
FY2022 1Q Ordinary Profit

Ordinary Profit : 655 million JPY Y/Y : +170 million JPY (+35.0%) Increase in operating profit & non-operating profit Decrease of non-operating expenses



FY2022 1Q Net Income

Net Income : 449 million JPY Y/Y: +161 million JPY (+55.6%) Increase in ordinary profit



FY2022 1Q Balance Sheet

			(111111111)
		2021 4Q	2022 1Q
		Liabilities	
	Current iabilities	7,507	7,557
			(50)
) Fixe	ed liabilities	4,515	4,353
7)			(▲ 162)
Ó Tot	al liabilities	12,023	11,911
			(▲ 112)
-		純資産の部	
Sha	areholders' equity	31,477	31,281
			(▲ 196)
8 cor	Other mprehensive income	2,381	2,470
2)	IIICOIIIE		(89)
0 Tota	al net assets	33,941	33,807
))			(▲ 107)
B Lia	bilities and	45,938	
		,	(▲ 220)
	n	Equity ratio 7	Inet assetsEquity ratio73.8 % (2021)

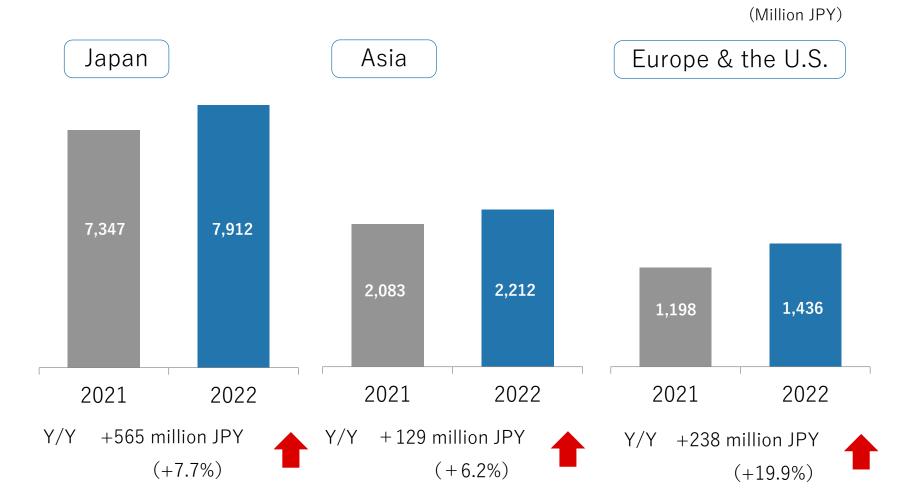
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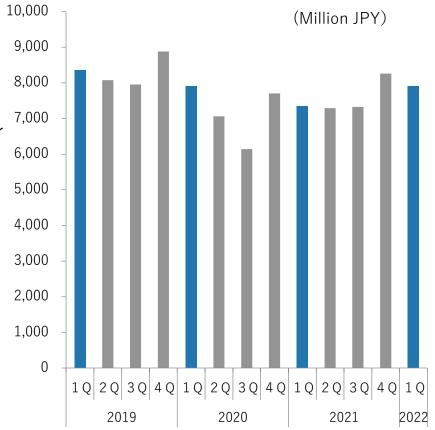
FY2022 1Q Net Sales by Regions



FY2022 1Q Net Sales by Regions (Japan)

Despite the semiconductor shortage, the apparel division is recovering, and business-related sports have been firm.

- Increase of the accessories for working wear and medical wear sold in Europe and the U.S.
- · Increase of the accessories for sportswear
- Increase of the products for one-coin shops
- Increase of the construction safety products
- Increase of the products related to snowboarding and surfing
- Increase of the automotive interior components



FY2022 1Q Net Sales by Regions (Asia)

In China and Hong Kong, the apparel division increased by the acquisition of new orders, etc.

The transportation division decreased due to adjustments resulting from production transfers between manufacturers' plants.

(Million JPY) 2,500 · Decrease of automotive interior components to Japanese automotive 2,000 manufacturers 1,500 Increase of the accessories for working wear sold in Europe and the U.S. 1,000 500 0 1 Q 2 Q 3 Q 4 Q 1 Q 2 Q 3 Q 4 Q 1 Q 2 Q 3 Q 4 Q 1 Q

2022

2021

2019

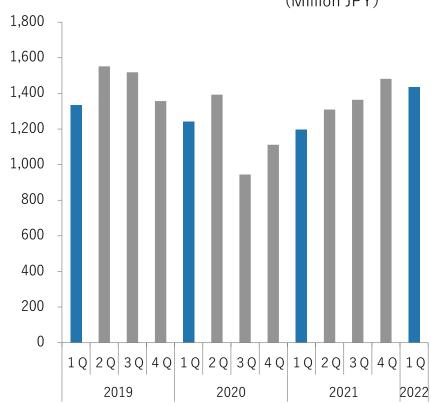
2020

FY2022 1Q Net Sales by Regions (Europe & the U.S.)

The apparel division has remained firm, such as working wear. In the transportation division, semiconductor shortages have been affected.

• Increase of accessories related to working wear and casual wear

• Decrease of automotive interior components to Japanese automotive manufacturers



FY2022 1Q Net Sales by Regions (Quarterly)

(Million JPY)

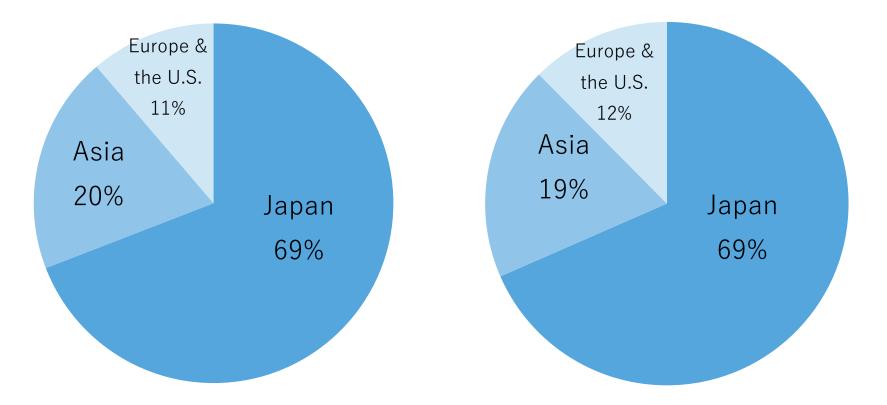
2022FY							
	1 Q	Composition	Increase/ Decrease	Y/Y			
Japan	7,912	68.4%	+565	+7.7%			
Asia	2,212	19.1%	+129	+6.2%			
Europe& the U.S.	1,436	12.4%	+238	+19.9%			
Total	11,561	100.0%	+932	+8.8%			

	2021FY							
	1 Q	2 Q	3 Q	4 Q	Total	Composition	Increase/ Decrease	Y/Y
Japan	7,347	7,291	7,329	8,262	30,229	69.3%	+1,419	+4.9%
Asia	2,083	1,996	1,884	2,091	8,054	18.5%	+829	+11.5%
Europe& the U.S.	1,198	1,309	1,364	1,482	5,353	12.3%	+662	+14.1%
Total	10,629	10,596	10,577	11,834	43,636	100.0%	+2,909	+7.1%

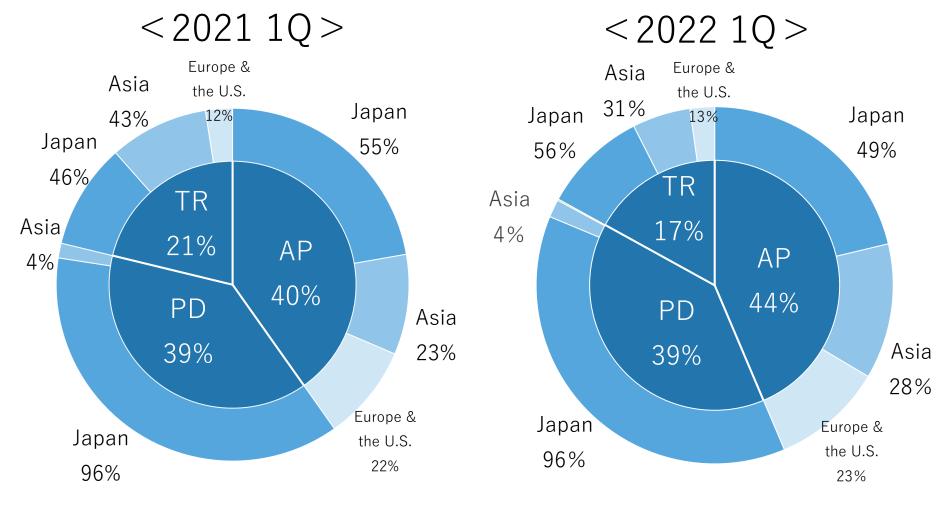
FY2022 1Q Sales Composition by Region

<2021 1Q>

<2022 1Q>



FY2022 1Q Sales Composition by Region & Business



AP: Apparel PD: Product TR: Transportation

2022FY 1Q Forecast & Progress

	2022FY 1Q	FY2022 Full- Year Forecast	Progress
Net sales	11,561	45,000	25.7%
Gross profit	610	1,800	33.9%
Gross profit ratio	5.3%	3.6%	
Ordinary profit	655	1,850	35.4%
Ordinary profit ratio	5.7%	4.0%	
Net income	449	1,450	31.0%
Net income ratio	3.9%	2.4%	

	2021FY 1Q	2021FY 4Q	Progress
Net sales	10,629	43,636	24.4%
Gross profit	473	1,619	29.2%
Gross profit ratio	4.5%	3.7%	
Ordinary profit	485	1,834	26.4%
Ordinary profit ratio	4.6%	4.2%	
Net income	288	1,407	20.5%
Net income ratio	2.7%	3.2%	

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Morito Group Project to Develop Eco-Friendly Products

Apparel Business

As part of our efforts to develop eco-friendly products, we developed Ocean Current[®], a fabric made with materials recycled from discarded fishing nets. Using this fabric, we made a premium line of Kobe Shoes[®], For The Blue Collection.



For The Blue Collection



Morito booth at the 171st Japan Grand Shoes Collection & Nationwide Sandals Fair Summer 2022



Ocean Current[®]

Morito Group Project to Develop Eco-Friendly Products

Apparel & Product Businesses

Ocean Current[®], the fabric used for Kobe Shoes[®], is made entirely of the REAMIDE[®] fiber produced from recycled discarded fishing nets collected in Japan.

Using traceable materials, we ensure strict process control from the production of recycled pellets to the making of the fabric and have plans to develop new fabrics in the future.

How Ocean Current® is made



Strong Performance of Products Related to Snowboarding

Product Business Strong sales of products related to snowboarding that attracted attention during the Beijing Olympics

(Popular snowboard brands)



New Knee Support Product, Poka RAKU, Jointly Developed with Benesse Style Care

Product Business

We released Poka RAKU, a line of knee support products developed by incorporating the opinions of the residents and staff of a retirement home run by Benesse Style Care.

It is a senior-friendly thermal knee brace with just the right compression.



Available at Morito Japan online store

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Basic Dividend Policy

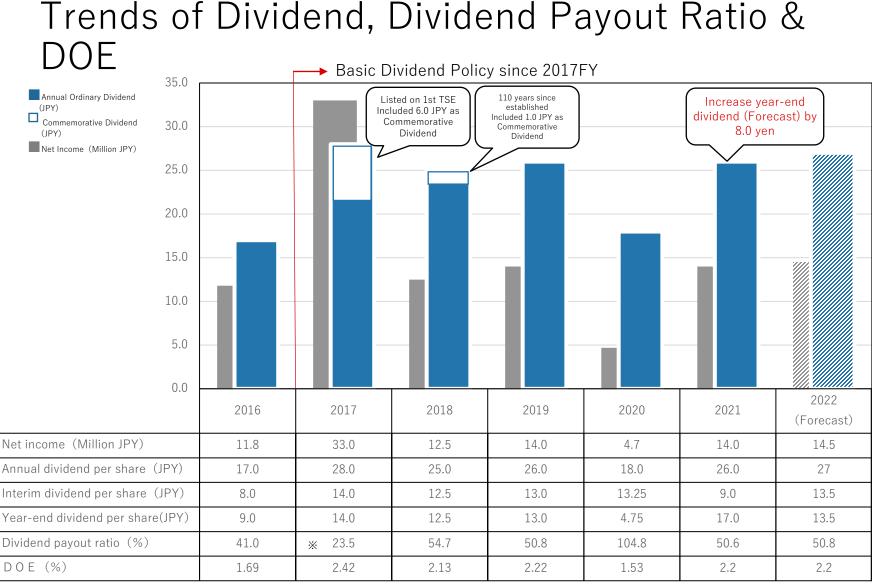
Realize continuous dividend payments/

Dividend payout ratio of 50%more in relation to profit attributable to owners of parent is the standard* Maintain a dividend on equity (DOE) of 1.5%

XIn a fiscal year with a significant fluctuation in after-tax profit attributable to owners of parent due to special factors such as extraordinary income or losses, the dividend amount will be determined in consideration of the corresponding impact.

*The Company has repurchased up to 900,000 shares during the period from Sep. 2021 to Aug. 2022. In Aug. 2022, the Company plans to cancel 800,000 shares. From the perspective of striving to further enhance shareholder returns, after considering factors such as the Company's earnings and expenditure balance as well as the share price level, the Company will continuously review the need to flexibly.

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X The dividend payout ratio for the fiscal year ended November 30, 2017 is 23.5% in the table, but based on the ordinary dividend of 22 yen excluding the commemorative dividend and the net income attributable to shareholders of the parent company excluding extraordinary gains and losses, the dividend payout ratio is more than 50%.

Disclaimer

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We assume no responsibility whatsoever for any damages resulting from the contents.

The financial results forecasts and forward-looking in this presentation are judged by information known as of the day of presentation and contains some potential risks and uncertainties.

Therefore, please be aware that the content of the forecast may differ significantly from actual results, due to various factors such as change of business environment.

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